

## The transition from a 375,000 sq ft inpatient hospital to a newly constructed 1.1 million sq ft cancer hospital

Our consultants assisted a large academic medical center to expand and relocate its oncology inpatient and outpatient services. Their services included:

- Assessing project and change impacts, recommending resources needed to accomplish transition on time and budget, and developing transition management goals and strategy in alignment with project goals.
- Developing and delivering a Building Readiness plan that included management of fit-out and activation processes.
- Developing and delivering a People Readiness plan that prepared over 6,000 physicians, staff, and volunteers to work in and with the new hospital, including training on new systems and technology.
- Creating a Command Center and Move Plan to transport over 90 inpatients, including those critically ill, to the new hospital in less than 12 hours and without incident.

## Expansion, Renovation, and Realignment of Outpatient Clinical Services

Our consultants collaborated with the Strategic Planning Office at a large medical center to create and oversee a multi-phase plan for expanding outpatient services across its campus. The project included:

- Renovating and expanding the existing clinics
- Relocating from a one-story, leased outpatient clinic to a newly constructed five-story, hospital-owned outpatient. Center, and back-filling the leased space with additional clinical services.
- Transition from a private physician practice to a hospital-based outpatient clinic.
- Provision of uninterrupted patient services during renovations.

